

2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Monday, April 30, 2018

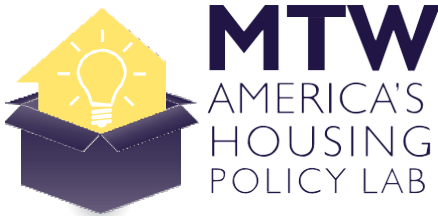
- 10:00 – 11:30** **Congressional Briefing: “Testing Performance Measures in the MTW Program”**
– *Rayburn House Office Building, Room 2168 “The Gold Room”*
Andrew Lofton, Seattle Housing Authority
Larry Buron, Abt Associates
Keely Stater, PhD, The HAI Group
Josh Meehan, Keene Housing
Karen DuBois-Walton, Elm City Communities
Richard C. Gentry, San Diego Housing Commission

Tuesday, May 1, 2018

- 8:00** **Registration and Breakfast** – *Columbia A/B*
- 9:00** **Welcome and Opening Remarks** – *Columbia A/B*
Richard C. Gentry, San Diego Housing Commission
Andrew Lofton, Seattle Housing Authority
- 9:15** **Key Note Speaker: Renee Lewis Glover** – *Columbia A/B*
Introduction: Richard C. Gentry, San Diego Housing Commission
Andrew Lofton, Seattle Housing Authority
Speaker: Renee Glover
- 10:15** **Morning Break**
- 10:30** **Concurrent Sessions:**
MTW CEO and Executive Director’s Closed Session – *Columbia Foyer*
Facilitator: Andrew Lofton, Seattle Housing Authority
- Serving Special Populations** – *Columbia C*
Jessica Adamo, San Diego Housing Commission
Pamela Stantorf, Alaska Housing Finance Corporation
Michelle Hasan, Oakland Housing Authority
Ava Pitman, Tacoma Housing Authority
Jessica Jensen, Vera Institute of Justice
Margaret diZerega, Vera Institute of Justice

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2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Tuesday, May 1, 2018 (continued)

Creating Moves to Opportunity – Congressional B

Facilitator: Kristen Watkins, Poverty Action Lab

Andria Lazaga, Seattle Housing Authority

Sarah Oppenheimer, King County Housing Authority

Alyssa Erickson, Minneapolis Public Housing Authority

Increasing and Sustaining Affordable Housing Opportunities –

Congressional C/D

Christopher Whaley, Delaware State Housing Authority

Rishad Mitha, Housing Authority of the County of San Bernardino

Kerry Smyser, District of Columbia Housing Authority

IT Roundtable Session 1 – Concord

Facilitator: Steve McDowell, Seattle Housing Authority

11:45 **Lunch** – *Columbia A/B*

12:45 **HUD MTW Updates** – *Columbia A/B*

Introduction: Shannon Oury, Lawrence Douglas Housing Authority

Presenter: Marianne Nazzaro, HUD

2:00 **Concurrent Sessions:**

MTW CEO and Executive Director's Closed Session – *Columbia Foyer*

Facilitator: Andrew Lofton, Seattle Housing Authority

Targeted Self-Sufficiency Programs – *Columbia C*

Azucena Valladolid, San Diego Housing Commission

John Lindamood, Cambridge Housing Authority

Larry Williams, District of Columbia Housing Authority

“Rent Reform Policies” Roundtable – *Congressional B*

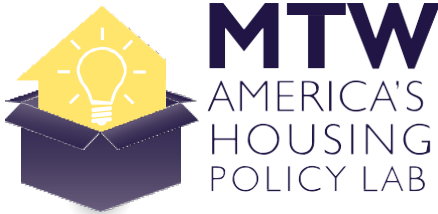
Facilitator: Janine Burrier, Santa Clara County Housing Authority

“How to MTW” Presentation – *Congressional C/D*

Dr. Michael Webb, University of North Carolina – Chapel Hill

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2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Tuesday, May 1, 2018 (continued)

IT Roundtable Session 2 – Concord

Facilitator: Steve McDowell, Seattle Housing Authority

Finance Roundtable Session 1 – Columbia A/B

Facilitator: Peter Beyer, Home Forward

3:15

Afternoon Break Coffee Sessions – Columbia A/B

Immigration – *Facilitator:* Sue Cohen, Cambridge Housing Authority

Finance – *Facilitator:* Peter Beyer, Home Forward

MTW Assessment Tool – *Facilitators:* Dominica Henderson, Oakland Housing Authority and Jessica Adamo, San Diego Housing Commission

IT – *Facilitator:* MTW CIO Group

MTW Reporting – *Facilitator:* April Buzby, Keene Housing

RAD & Development – *Facilitators:* Rishad Mitha, Housing Authority of the County of San Bernardino and David Kiddoo, Oakland Housing Authority

Meet Your Coordinator – *Facilitators:* HUD MTW Coordinators

3:45

Concurrent Sessions:

CEO and Executive Director's Closed Session – *Columbia Foyer*

Facilitator: Andrew Lofton, Seattle Housing Authority

Addressing Homelessness – *Columbia C*

Norm Suchar, Director, HUD Office of Special Needs Assistance Programs

Katie Escudero, King County Housing Authority

Dominica Henderson, Oakland Housing Authority

Katie Ludwig, Chicago Housing Authority

MTW Agencies as Agents of Change – *Congressional B*

Lorraine Robles, San Antonio Housing Authority

April Buzby, Keene Housing

Chuck Rohrer, Housing Authority of the City of Pittsburgh

Annie Cheng, Philadelphia Housing Authority

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Hyatt Regency on Capitol Hill

Tuesday, May 1, 2018 (continued)

University Studies Update – *Congressional C/D*

Dr. William Rohe, University of North Carolina – Chapel Hill

Dr. Brian Distelberg, Loma Linda University

Dr. Paul McNamara, University of Illinois – Urbana/Champaign

Dr. Joy Thomas, Columbus State University – Columbus, GA

Finance Roundtable Session 2 – *Concord*

Facilitator: Peter Beyer, Home Forward

5:00

Adjourn

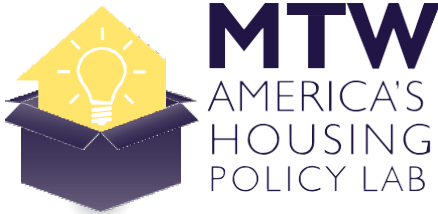
5:30 – 7:30

MTW Reception – *Thornton Room (11th Floor)*

Hosted by the MTW Steering Committee

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2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Wednesday, May 2, 2018

7:45 **Breakfast** – *Columbia A/B*

8:15 **MTW Assessment Tool Update** – *Columbia A/B*
Introduction: Eric Johnson, Oakland Housing Authority
Speaker: Keely Stater, PhD, The HAI Group

8:45 **Concurrent Sessions:**
Move-On Program Roundtable – *Columbia Foyer*
John Concannon, HUD Moving to Work Team
Caroline Crouse, HUD Office of Special Needs Assistance Programs
Emily Gargiulo, HUD Office of Policy, Programs, and Legislative Initiatives
Galen Savidge-Wilkins, HUD Office of Policy Development and Research

Strategies to Mitigate Shortfalls – *Columbia C*
Aley Thompson, Tacoma Housing Authority
Elisa Johnson, Fairfax County Department of Housing and Community Development
Shelly Yapp, Seattle Housing Authority

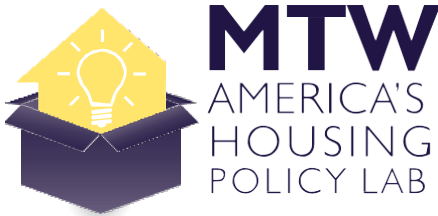
**“Policy Considerations and Constraints for Designing MTW Activities”
Roundtable** – *Congressional B*
Facilitator: Jennifer Rainwater, Housing Authority of the County of San Mateo
Content Experts:
Andria Lazaga, Seattle Housing Authority
Karen Kreutzberg, Boulder Housing Authority
Vincent Taylor, Columbus Housing Authority

Risks and Opportunities in Development – *Congressional C/D*
Fulton Meachem, Charlotte Housing Authority
Jeff Meadows, Charlotte Housing Authority
David Kiddoo, Oakland Housing Authority
Caster D. Binion, Housing Authority of the City of Pittsburgh

IT Open Forum with Sponsors – *Columbia A/B*
Facilitator: Steve McDowell, Seattle Housing Authority

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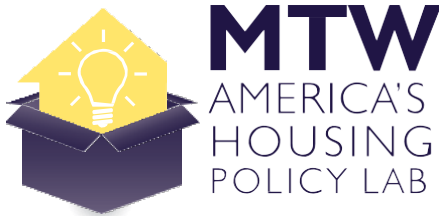
Hyatt Regency on Capitol Hill

Wednesday, May 2, 2018 (continued)

- 10:00** **Morning Break**
- 10:15** **HUD: Deputy Assistant Secretary and Director Session** – *Columbia A/B*
Introduction: Greg Russ, Minneapolis Housing Authority
Panel:
Unabyrd Wadhams, Deputy Assistant Secretary, Office of Field Operations
Donald J. Lavoy, Deputy Assistant Secretary, Real Estate Assessment Center
Todd Richardson, Associate Deputy Assistant Secretary, Office of Policy Development and Research
Dominique Blom, General Deputy Assistant Secretary, Office of Public and Indian Housing
Danielle Bastarache, Deputy Assistant Secretary, Office of Policy, Programs and Legislatives Initiatives
Milan Ozdinec, Deputy Assistant Secretary, Office of Public Housing and Voucher Programs
- 11:45** **Lunch** – *Columbia A/B*
- 12:15** **Legislative Updates** – *Columbia A/B*
Introduction: Vivian Bryant, Orlando Housing Authority
Sunia Zaterman, Executive Director, Council of Large Public Housing Authorities
Adrienne Todman, CEO, National Association of Housing and Redevelopment Officials
Tim Kaiser, Executive Director, Public Housing Authorities Directors Association
- 1:15** **Closing Remarks** – *Columbia A/B*
Richard C. Gentry, San Diego Housing Commission
Andrew Lofton, Seattle Housing Authority
- 1:30** **Adjourn**

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Session Descriptions

Monday, April 30, 2018

Congressional Briefing: "Testing Performance Measures in the MTW Program", 10:00 am

Created by Congress in 1996, the Moving to Work (MTW) Program is a U.S. Department of Housing and Urban Development (HUD) demonstration program that allows housing authorities to design and test innovative, locally-designed strategies for providing low-income households with affordable housing and new paths to economic independence. Please join us to hear about findings from a recent report by Abt Associates that summarizes the results of a recent study to identify and test a series of performance indicators to track the performance of MTW programs in advancing core goals. The study provides the first ever attempt to quantify the impact of these efforts across MTW agencies and through a quasiexperimental design, compare them to outcomes for a similar set of peer agencies. Attendees will also hear from MTW agencies on the issues of: healthcare and homelessness; improving educational outcomes of low-income children; rent reform; and, increasing employment opportunities and economic self-sufficiency. The session is co-hosted by the Council of Large Public Housing Authorities, National Association of Housing and Redevelopment Officials, and Public Housing Authorities Directors Association.

Tuesday, May 1, 2018

Key Note Speaker: Renee Lewis Glover at 9:15 am

A key note speech from former Atlanta Housing Authority Chief Executive Officer and entrepreneur, Renee Lewis Glover.

Concurrent Sessions, 10:30 am

MTW CEO and Executive Director's Closed Session

This closed session provides an opportunity for MTW CEOs and Executive Directors to provide updates on MTW activities.

Serving Special Populations

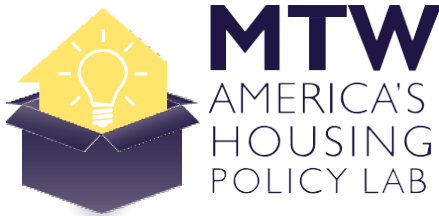
Four MTW agencies will present programs that are designed to serve special populations that typically are hard to house under traditional Section 8 and 9 programs. Tacoma Housing Authority (THA) partners with Tacoma Community College (TCC) on its College Housing Assistance Program (CHAP) to provide housing assistance vouchers for homeless college students and is receiving technical assistance (TA) from the Vera Institute of Justice on program design. Vera will speak on its TA efforts to THA and other housing authorities across the country who are looking to increase opportunities for the justice-involved population. The Alaska Housing Authority will present "Returning Home" a re-entry program and their "Making a Home" program designed to serve youth aging out of foster care. Oakland Housing Authority will present its Building Bridges CalWORKs program design to maximize federal dollars through systems alignment with City and County Agencies. The San Diego Housing Commission (SDHC) will present on the Housing Our Heroes Initiative, a landlord recruitment program used to increase rental unit inventory in San Diego to provide homeless veterans with permanent supportive housing. Housing Our Heroes also informed local best practices and led to the creation of SDHC's Landlord Engagement and Assistance Program (Leap) to ensure ongoing landlord recruitment and retention for both veteran and non-veteran populations. The presentation will highlight the Housing Our Heroes initiative and serve as a model for other agencies seeking to create similar LEAP programs.

Creating Moves to Opportunity

How are agencies using their MTW flexibility to participate in the Creating Moves to Opportunity (CMTO) program? The CMTO research project aims to help us understand how to effectively reduce barriers and level the playing field for families with children trying to access higher opportunity neighborhoods. This session will explore how different communities have adapted the model to fit their local context, including various place-based, service-enriched, and regional approaches such as coaching and counseling, landlord incentives, housing locator services, flexible financial assistance, and expedited lease up. The session will also explore how to work effectively with researchers and partner with foundations.

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May 1-2, 2018

Hyatt Regency on Capitol Hill

Session Descriptions (continued)

Tuesday, May 1, 2018 (continued)

Increasing and Sustaining Affordable Housing Opportunities

This session focuses on the development and preservation of public and affordable housing in the District of Columbia, State of Delaware, and the County of San Bernardino. The presentations will focus on utilizing RAD to increase the number of units in a low density housing community; constructing new communities through public housing redevelopment; and acquiring properties to serve specific populations such as seniors, veterans, and persons working with the Department of Behavioral Health. The Housing Authority of the County of San Bernardino will discuss continuing activities to increase affordable housing via various avenues. This presentation will focus on transactions that HACSB has completed or is in the process of completing such as (1) converting several hundred units under RAD including increasing the number of units in very low density housing communities, (2) constructing new housing communities through Public Housing re-development, and (3) acquiring properties for specific populations such as homeless persons, seniors, veterans and persons working with the Department of Behavioral Health.

IT Roundtable Session 1

The closed session will focus on topics related to IT and MTW.

HUD MTW Updates - Director Marianne Nazzaro at 12:45 pm

Director Marianne Nazzaro will provide MTW updates and answer questions.

Concurrent Sessions, 2:00 pm

MTW CEO and Executive Director's Closed Session

This closed session provides an opportunity for MTW CEOs and Executive Directors to provide updates on MTW activities.

Targeted Self-Sufficiency Activities

Join this session for an interactive discussion on using MTW flexibilities for targeted self-sufficiency activities. Attendees will hear from the Cambridge Housing Authority, District of Columbia Housing Authority, and San Diego Housing Commission about approaches that focus on reaching youth in an effort to break the affordable housing cycle; providing enhanced workforce development opportunities; and expanding the support of families interested in moving to homeownership. The panel will provide detail about the MTW flexibilities they are utilizing, candid discussion about lessons learned and recommendations for other agencies looking to implement similar initiatives.

“Rent Reform Policies” Roundtable

A facilitator will lead a roundtable to discuss aspects of rent reform such as model design, best practices, lessons learned, data collection, evaluation, quantifying outputs, and reporting outcomes.

“How to MTW” Presentation

Dr. Michael Webb presents considerations for whether MTW is right for your agency and provides strategies, insights, and examples to explain how agencies can effectively transition to MTW. Representatives from each of the 39 existing MTW agencies are strongly encouraged to attend as the practitioner's perspective will inform the discussion.

Finance Roundtable Session 1

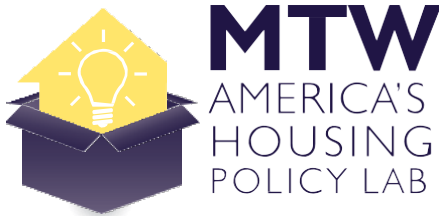
The closed session will focus on topics related to finance and MTW.

IT Roundtable Session 2

The closed session will focus on topics related to IT and MTW.

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Hyatt Regency on Capitol Hill

Session Descriptions (continued)

Tuesday, May 1, 2018 (continued)

Coffee Sessions, 3:15 pm

During the afternoon coffee break, conference attendees have the opportunity to speak with content experts on a variety of interesting topics including immigration, finance, IT, and MTW Reporting. HUD MTW Coordinators will also be present to engage in conversation with their respective agencies. Please bring your questions and your own expertise!

Concurrent Sessions, 3:45 pm

CEO and Executive Director's Closed Session

This closed session provides an opportunity for MTW CEOs and Executive Directors to provide updates on MTW activities.

Addressing Homelessness

With rising housing costs, historically low vacancy rates, system silos, and diminishing funding, how does an agency address the growing crisis of homelessness in this climate? Moving to Work agencies are responding with responsive and innovative housing solutions. In this session, we'll explore the policies, programs, and partnerships that MTW agencies are testing and implementing to meet the needs of this growing population.

MTW Agencies as Agents of Change

MTW's flexibilities provide agencies the unique opportunity to look at affordable housing as a mechanism that goes beyond providing shelter for low-income families. In this session, we'll explore programs in which MTW agencies use affordable housing as a driver of larger change, from small projects that focus on food accessibility and the arts to neighborhood-wide economic development initiatives.

University Studies Update

Controversial activities like work requirements, term-limits, and rent reform can be tough to design and implement, and outcomes related to health, income, and family stability can be as diverse as the families they serve. During this session we'll explore what works and what doesn't with four university researchers presenting the outcomes from their evaluations of self-sufficiency activities at the housing authorities of Columbus, Charlotte, Champaign County, and San Bernardino County.

Finance Roundtable Session 2

The closed session will focus on topics related to finance and MTW.

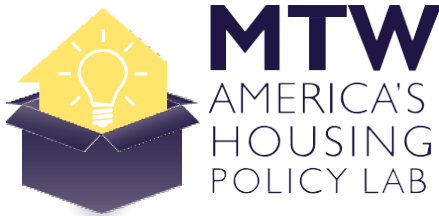
Wednesday, May 2, 2018

MTW Assessment Tool Update at 8:15 am

Since 2012, MTW agencies have worked closely with the HAI Group to develop a web-based performance assessment tool that accurately measures MTW agency performance, aggregates outcomes across agencies, and captures the real story behind MTW initiatives, both locally and nationwide. Momentum around the portal has shifted over time with competing priorities. However, the need to tell the collective MTW story remains, and to some extent, has become even more critical in light of recent reports from the GAO and ongoing questions about the impact of certain MTW strategies. Ultimately, the assessment portal is MTW agencies' chance to offer a more comprehensive look at performance outcomes than PHAS and SEMAP can provide. This session will present the current status of the portal and will rely on the audience to help determine the direction and next steps for the future of the MTW portal.

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2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Session Descriptions (continued)

Wednesday, May 2, 2018 (continued)

Concurrent Sessions, 8:45 am

Move-On Strategies Roundtable

As one part of HUD's strategic plan, the Department is continuing to focus on preventing and ending homelessness. A key piece of this effort is looking at what are known as "move-on" or "move-up" strategies to move persons in Permanent Supportive Housing (PSH), who no longer need intensive supportive services, into mainstream housing assistance programs (i.e., Public Housing, Housing Choice Voucher programs). During this roundtable, the HUD team leading this effort – comprised of members from across the Department – would like to learn more about what's taking place at MTW PHAs and to discuss lessons learned, challenges faced, and MTW flexibilities utilized. HUD hopes to incorporate input and ideas into a future proposal.

Strategies to Mitigate Shortfalls

Budget shortfalls are expected with rising rents and current and anticipated funding decreases. MTW provides flexibility to begin to address these shortfalls. This session will discuss these specific strategies and how these strategies can be communicated with participants, community partners, and the media. Fairfax County Department of Housing and Community Development will provide an overview of the process recently undertaken with regard to the HCP program to address rising rents and budget cuts. The Tacoma Housing Authority will provide an overview of the community outreach process to modify their Housing Opportunities Program and adopt a 95 percent utilization rate. Seattle Housing Authority will provide an overview of their systemic approach to managing the annual budget with a continual eye toward potential budget reductions since the first Budget Control Act of 2011 enactment and the federal budget cuts of 2012.

"Policy Considerations and Constraints for Designing MTW Activities" Roundtable

A facilitator will lead a roundtable to discuss aspects of designing MTW activities such as the 50900, administrative plan or ACOP, local political climate, agency strategic plan, funding levels, and client advocates.

Risks and Opportunity in Development

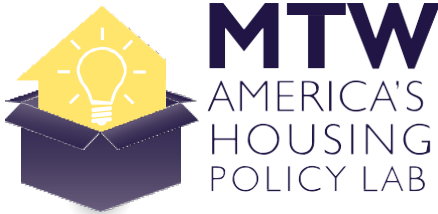
This session will focus on creative development strategies and critical decisions that agencies are making to meet local housing demands in today's uncertain market. Charlotte Housing Authority (CHA) will discuss "Housing Reimagined," its innovative approach to utilizing MTW flexibility and integrating the tools of RAD to redefine itself as a real estate holding company competitive with the private market while never losing its mission to serve the underserved. Oakland Housing Authority (OHA) will walk through key factors and MTW strategies that they use to support production in expensive hard to develop areas with high construction costs and extreme scarcity of available land. OHA will discuss its plan to leverage high rents at existing properties by bundling simple rehabilitation projects with redevelopment of existing sites at higher densities in order to generate significant development sources from permanent debt and LIHTC equity. Pittsburgh (HACP) will discuss its strategic neighborhood and community revitalization strategy and the creation of its Last Resort Gap Financing program that relies on project-based vouchers and the establishment of city-wide public-private partnerships ranging from community development corporations to national development firms to faith-based organizations to ensure the provision of affordable housing.

IT Open Forum with Sponsors

Conference attendees and sponsoring agencies are invited to discuss IT topics with experts and knowledgeable professionals. Open dialogue is encouraged on topics such as business intelligence, housing management software, database customization, owner and tenant portals, and waitlist management.

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2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Session Descriptions (continued)

Wednesday, May 2, 2018 (continued)

HUD Deputy Assistant Secretary and Director Session at 10:15 am

HUD staff will provide updates related to their specific area of responsibility.

Legislative Update at 12:15 pm

Staff from the industry groups of NAHRO, CLPHA, and PHADA provide updates on current legislative activities and government climate.

The MTW Executive Committee Thanks Our Proud Sponsors!

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HAI Group

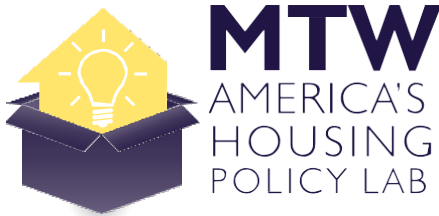
Gold Level - \$5,000

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General Session Presenter Bios

Key Note Speaker: Renee Lewis Glover

Renee Lewis Glover is an inspiring and purpose-driven Thought and Business Leader known internationally for changing the conversation about public and subsidized housing and economic development. As the CEO of the Atlanta Housing Authority (AHA), a quasi-governmental real estate and economic development agency organized under the laws of the State of Georgia, Renee sponsored the formation of numerous public/private partnerships to develop more than 16 mixed-use, mixed-income residential communities, leveraging public funds by a ten-to-one ratio, with a \$3 Billion economic impact; successfully privatized important business functions to improve customer service and efficiency; negotiated and implemented comprehensive regulatory reform; and effectuated business transformation of AHA, on the verge of receivership, into a high performing, nationally recognized diversified real estate company, with a public mission and purpose. During her 19-year tenure with AHA, Renee has been credited with creating the national legal, financial, and regulatory model for mixed-use, mixed-income communities, with publicly-assisted housing as a component. When Renee retired from AHA as its CEO in September 2013, AHA had approximately \$100 million in cash reserves.

Renee has been successful and effective in high-profile executive roles, with demonstrated strengths in relationship management, strategic partnerships, finance, regulatory reform, and deal construction. Renee is highly skilled in strategic problem solving, regulatory reform, creating vision, developing long-term strategic plans, clarifying and communicating complex issues, galvanizing resources, and achieving defined objectives. Renee is currently serving on the Boards of Fannie Mae and Enterprise Community Partners and has also served on a number of for-profit, not-for-profit, and civic Boards. Renee served on two national bipartisan housing policy commissions, charged with making recommendations to the United States Congress.

HUD MTW Updates: Director Marianne Nazzaro

Ms. Nazzaro is the Director of the MTW Demonstration program, which represents about fourteen percent of the nation's housing choice voucher and public housing stock and allows public housing authorities to design and test innovative local strategies. Ms. Nazzaro has deep roots in strengthening the MTW demonstration – as an MTW Coordinator from 2006 to 2010, she developed, negotiated, and executed the current Standard MTW Agreement, which provides common language for MTW PHAs' MTW authorizations while still providing them local flexibility. As the MTW Director, Ms. Nazzaro is leading the expansion of the MTW demonstration from the existing 39 MTW PHAs to an additional 100 MTW PHAs over a seven-year period. A 16-year HUD veteran, Ms. Nazzaro has held a variety of leadership roles within the Department. Ms. Nazzaro began her HUD career providing technical assistance to communities creating 10-year plans to end homelessness, developing interagency partnerships with the Departments of Veterans Affairs, Labor, and Health and Human Services, and representing HUD on key partnerships, including the Collaborative Initiative to Help End Chronic Homelessness and The President's New Freedom Commission on Mental Health. In 2005-2006 Ms. Nazzaro served as the Policy Advisor to the Deputy Secretary and coordinated HUD's internal response to Hurricanes Katrina and Rita. Between 2010 and 2015, Ms. Nazzaro assisted in the development of the Choice Neighborhoods program and was the Team Leader on multiple planning and implementation grants. Ms. Nazzaro joined HUD after gaining on-the-ground experience working with people who are homeless and families in the child welfare system. Ms. Nazzaro is a proud Pennsylvania-native, and she received a Bachelor's of Science from the University of Pittsburgh and is a Master of Social Work from the University of Pennsylvania.

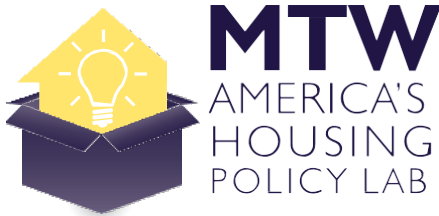
Legislative Updates: Tim Kaiser, Adrienne Todman, and Sunia Zatterman

Tim Kaiser

Mr. Kaiser is the Executive Director of the Public Housing Authorities Directors Association (PHADA), a Washington-based non-profit organization representing approximately 1,900 housing agencies from all over the United States. As PHADA's Executive Director, he is responsible for carrying out the association's legislative and regulatory agenda before the U.S. Congress and Department of Housing and Urban Development. He is also responsible for all facets of the organization's membership and professional development initiatives.

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General Session Presenter Bios (continued)

Mr. Kaiser is a regular contributor to PHADA's newsletter, the *Advocate*. Over the years, he has also written numerous position papers, congressional testimony and other publications for the association. He has served as a member of two HUD-industry negotiated rulemaking committees on the public housing Operating Fund, and was appointed to HUD's Community Builders Advisory Board by then-Secretary Andrew Cuomo. Among other related activities, he was a member of the Housing and Development Reporter's (HDR) editorial board, and the Bollinger Foundation, an organization that provides scholarships to the children of deceased parents who once worked in the field of housing and/or community development. Mr. Kaiser began his tenure with PHADA in 1990 as a Legislative Assistant. He was promoted to Executive Director in late 1995. Before coming to PHADA, he served with the Washington-based public relations firm of Burson-Marsteller, performing communications and government relations work. He also worked for seven years in various research and policy-oriented positions with the New York State Legislature in Albany. Kaiser received a Bachelor's Degree in Government/Public Administration from St. John's University in New York City and earned a Master's Degree from Virginia's George Mason University.

Adrienne Todman

Adrienne Todman is the Chief Executive Officer of the National Association of Housing and Redevelopment Officials. Before joining NAHRO, Adrienne Todman served as the Executive Director at the District of Columbia Housing Authority (DCHA), a Moving to Work agency, from 2009-2017. At DCHA, the largest affordable housing provider in the region, Ms. Todman created a national award-winning model to house homeless veterans, opened the first public housing assisted living facility, increased homeownership opportunities by 50 percent, increased the number of affordable units available for low-income families, and managed 12 concurrent redevelopment efforts. She also strengthened, and prioritized, workforce development and youth programming.

Prior to her tenure at DCHA, Ms. Todman held several key positions in both the legislative and executive branches of the federal government. She served as the Legislative Director in the office of then-Congressman Ron de Lugo where she worked on national housing, education, and transportation legislation. After leaving the House of Representatives, she worked at the U.S. Department of Housing and Urban Development (HUD) both in the Office of Public and Indian Housing, and then as a Special Assistant on Policy and Programs in the Office of the Secretary.

Ms. Todman is the past Vice-President of the Council of Large Public Housing Authorities and a former Trustee with the National Housing Conference. She serves on the DC Promise Neighborhood Board, is a member of the Leadership Greater Washington Class of 2007, and is a faculty member of the Skinner Institute's Master's Series for Distinguished Leaders. Ms. Todman co-founded the Women in Housing Leadership Initiative, and also served on the Smith College President Council. Ms. Todman was recognized as a Housing Wire Woman of Influence and is a recipient of the federal Distinguished Service Award, the Hammer Award from Vice President Al Gore, the NAHRO M. Justin Herman Memorial Award, and the DC Building Industry Association Government Partner award. She is a graduate of Smith College.

Sunia Zaterman

Sunia Zaterman has over thirty years of experience in affordable housing issues at the federal, state, and local levels. She is the Executive Director of the Council of Large Public Housing Authorities (CLPHA), and she serves on the board of the Emerald Cities Collaborative. In 2010, Sunia was nominated for the Hanley Award for Vision and Leadership in Sustainable Housing. She has also served as the Executive Vice President of the Housing Research Foundation, Board Trustee of Global Communities (formerly CHF International), and the National Housing Conference as well as the advisory boards of Affordable Housing Finance and Housing and Development Reporter. Sunia holds a master's degree in Urban Planning from Princeton University and a bachelor's degree in History from Barnard College.

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